

If It's Not Context Driven  
**IRONY**  
You Can't Do It Here

Michael Bolton

<http://www.developsense.com>

Let's Test Conference

Åkersberga, Sweden

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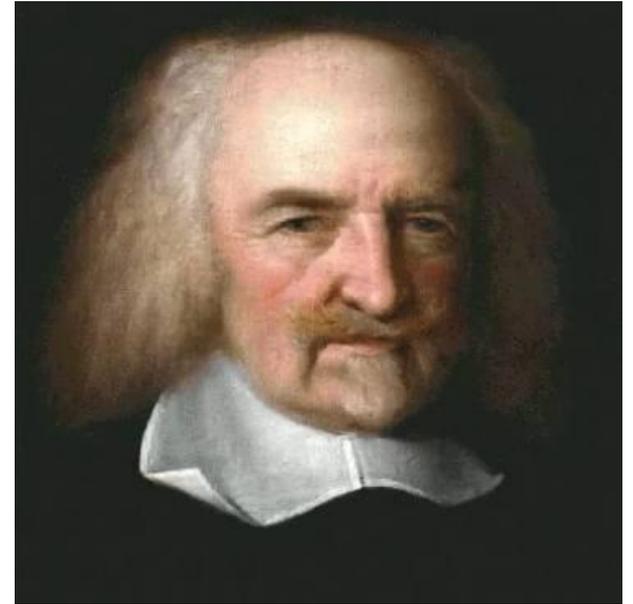
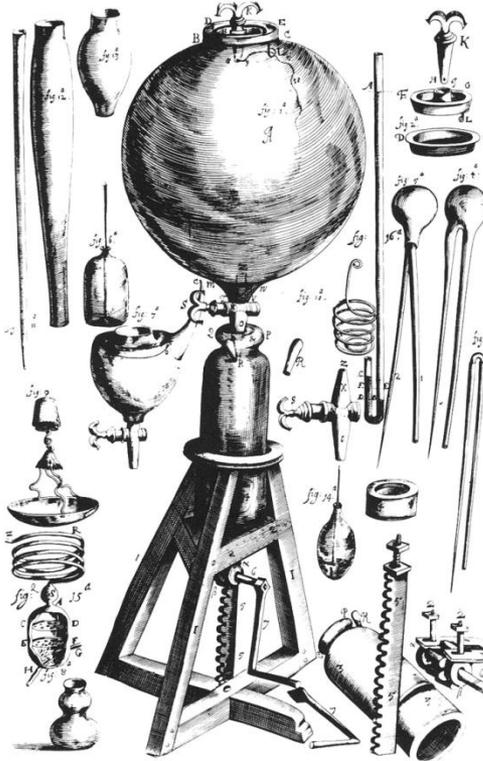
# How To Think About Science



**Simon Schaffer**

**David Cayley (ed.), Ideas on the Nature of Science  
Goose Lane Editions, Fredricton, 2009  
Also available as streaming audio on CBC  
Search “How To Think About Science”**

# Boyle, Hobbes, and the Air Pump



# The Seven Principles of the Context-Driven School

1. The value of any practice depends on its context. **UNCERTAINTY**
2. There are good practices in context, but there are no best practices. **UNCERTAINTY**
3. People, working together, are the most important part of any project's context. **UNCERTAINTY** **POLITICS** **VARIABILITY** **EMOTIONS** **UNRELIABILITY**
4. Projects unfold over time in ways that are often not predictable. **UNCERTAINTY**
5. The product is a solution. If the problem isn't solved, the product doesn't work. **UNCERTAINTY**
6. Good software testing is a challenging intellectual process. **UNCERTAINTY**
7. Only through judgment and skill, exercised cooperatively throughout the entire project, are we able to do the right things at the right times to effectively test our products. **UNCERTAINTY**

# The Testing Team's Motto

- "We are a service organization whose job is to reduce damaging ~~uncertainty~~ about the perceived state of the product."
  - Brian Marick  
<http://www.exampler.com/testing-com/writings/purpose-of-testing.htm>
- A key part of our service is to reduce *unwarranted* and potentially damaging *certainty* about the product.
- Are we in the business of shoring up illusions?  
Or are we in the unwarranted confidence demolition business?



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- Science has been going through significant changes over the last few decades
- The “pattern science” is no longer theoretical physics, but the field sciences (e.g. agronomy, field botany)

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# The Social Sciences

- Social sciences study **humans, in society**
- What will the impact of X be on **people**?
- Use quantitative **and qualitative** research methods
- **High tolerance for ambiguity**, context-specific results
- **Ethics- and values-related** issues are relevant
- **Diversity** of values and interpretations **is normal**
- **Observer bias is an accepted fact of life** and is managed explicitly in well-designed research

From Cem Kaner, “Software Testing as a Social Science”  
<http://www.kaner.com/pdfs/KanerSocialScienceSTEP.pdf>

# What Is Testing?

The investigation of *systems* composed of people, computer programs, and related products and services.

- Yet since it deals with variable people, complex programs, and even more complex interactions between related products and services, testing can at best only promise what the social sciences deliver:

**partial answers that might be useful.**

# What Is Testing?

- Excellent testing is not merely a branch of computer science
  - testing *includes* computer science, mathematics, technical domains
  - BUT... focus only on programs and functions, and you leave out questions of *value* and other relationships that include people
- To me, excellent testing is more like *anthropology*—interdisciplinary, systems-focused, investigative, storytelling



Biology



Archaeology



Language



Culture

# Central Lessons of Anthropology

- “Every language is an old-growth forest of the mind.”
- “Other cultures are not failed attempts to be modern.”
- “All of the wisdom of all peoples can contribute to our collective well-being.”
- “We think that storytelling can change the world.”

**From Wade Davis, “Dreams from Endangered Cultures”**

**[http://www.ted.com/talks/lang/en/wade\\_davis\\_on\\_endangered\\_cultures.html](http://www.ted.com/talks/lang/en/wade_davis_on_endangered_cultures.html)**

# To test is to compose, edit, narrate, and justify THREE stories.

## **A story about the status of the PRODUCT...**

- ...about how it failed, and how it *might* fail...
- ...in ways that matter to your various clients.

## **A story about HOW YOU TESTED it...**

- ...how you configured, operated and observed it...
- ...about what you haven't tested, yet...
- ...and won't test, at all...

## **A story about how GOOD that testing was...**

- ...what the risks and costs of testing are...
- ...what made testing harder or slower...
- ...how testable (or not) the product is...
- ...what you need and what you recommend.



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- The “pattern science” is no longer theoretical physics, but the field sciences (e.g. agronomy, field botany)
- **We must look not only at what scientists say they do, but what they *really* do**

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